

#### **DEPARTMENT OF THE ARMY**

OFFICE OF THE SECRETARY OF THE ARMY ARMY ENTERPRISE INTEGRATION OVERSIGHT OFFICE ARLINGTON, VA 22209

AEIOO 22 July 2004

## MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Staffing of "Army Enterprise Transformation Governance" Memorandum – ACTION MEMORANDUM

1. Purpose. To obtain the signatures of the Chief of Staff and the Acting Secretary of the Army on a memorandum that establishes authority to enforce governance policies across Army Mission Areas and ensure sound investments.

#### 2. Discussion.

- a. I request your concurrence on a memorandum to be signed by the Acting Secretary of the Army and the Chief of Staff. This memo will establish clear roles and responsibilities for the Army staff to effectively manage the transformation of warfighting and business mission areas of the Army. It aligns Army staff elements and their responsibilities with those of the Office of the Secretary of Defense (OSD) consistent with Management Initiative Decision 918 (draft) and the Business Management Modernization Program.
- b. In a memorandum dated 19 Jul 2001, Secretary Rumsfeld said that one of his highest priorities is to change the Department's business operations and systems in order to have reliable, accurate and timely financial management information upon which to make effective business decisions. To this end, he created the Business Management Modernization Program (BMMP), under the direction of the Under Secretary of Defense (Comptroller) and the DoD Chief Information Officer (CIO).
- c. MID 918 establishes four (4) mission areas: Warfighter, Business, Enterprise Information Environment, and the DoD Portion of National Intelligence. MID 918 designates the Chairman of the Joint Chiefs of Staff as the lead for the Warfighter Mission Area, the DoD CIO as the lead for the Enterprise Information Environment Mission Area, and the Undersecretary of Defense (Intelligence) as the Intelligence Mission Areas lead. The Business Mission Area, led by the OSD Comptroller, consists of six (6) domains: Accounting and Finance, Acquisition, Human Resource Management, Logistics, Strategic Planning and Budgeting, Installations and Environment.

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- d. Enclosure two of the memorandum to be signed identifies the OSD Owner for each Business Domain. The chart also identifies Army Mission Area Leads and Business Domain Owners.
- e. With the establishment of BMMP, Secretary Rumsfeld made the Secretaries of the Military Departments accountable for the modernization of financial and nonfinancial operations and systems. This memorandum names the Army Staff Principals who are responsible for and who have the authority to modernize financial and nonfinancial feeder systems.
- g. I am requesting dual signature of the memorandum by the Acting Secretary of the Army and the Chief of Staff. After the memorandum is signed, I will request that Army domain owners identify designees who will direct their BMMP Domain responsibilities. I will also host a series of meetings with the five Army domain owners. The Army Designees may be in other organizations which work closely with the domain owner.
- 3. Coordination. I request coordination by all addressees of this memorandum.
- 4. Recommendation. That addressees concur with the proposed memorandum.

Carla von Bernewitz
Director, Army Enterprise Integration
Oversight Office

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